

**Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.**

Financial Statements

March 31, 2025

**Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.**

March 31, 2025

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MacMillan Lawrence & Lawrence
Chartered Professional Accountants

Independent Practitioner's Review Engagement Report

To the Members of
Association Museums New Brunswick, Inc./Association des musées du Nouveau-Brunswick, Inc.

We have reviewed the accompanying financial statements of Association Museums New Brunswick, Inc./Association des musées du Nouveau-Brunswick, Inc. that comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Association Museums New Brunswick, Inc./Association des musées du Nouveau-Brunswick, Inc. as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Fredericton, NB
June 6, 2025

MacMillan Lawrence & Lawrence

Chartered Professional Accountants

**Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.**

Statement of Financial Position

March 31, 2025

	2025	2024
Assets		
Current		
Cash and cash equivalents	\$ 78,738	\$ 83,311
HST recoverable	1,888	1,480
	80,626	84,791
Investments, at fair value	109,874	99,719
	\$ 190,500	\$ 184,510

Liabilities

Current		
Payables and accruals	\$ 4,127	\$ 3,120

Net Assets

Net assets	186,373	181,390
	\$ 190,500	\$ 184,510

See accompanying notes to financial statements

Approved by:

_____ Director

_____ Director

Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.

Statements of Operations and Changes in Net Assets

Year ended March 31, 2025

	2025	2024
Revenue		
Heritage Branch grant	\$ 90,000	\$ 90,000
Provincial grants	6,400	558
Federal grants	3,000	3,174
Collective Access project	5,131	5,550
Conference revenue	15,014	16,838
Membership fees	1,534	1,978
Investment income	9,568	2,703
Miscellaneous revenue	-	50
Wage subsidy	5,757	19,513
	136,404	140,364
Expenses		
Accounting	3,171	2,983
Advertising	225	285
Bank charges	423	257
Collective Access project	3,518	4,762
Conference expense	18,092	12,767
Insurance	660	545
Labour - Administration	90,433	117,310
Miscellaneous expenses	486	1,177
Office space	11,590	13,260
Office supplies	1,825	2,846
Professional development	-	468
Special projects	261	65
Telephone	205	330
Translation	143	405
Travel - Board and Administration	1,430	2,993
Website upgrade	811	550
	133,273	161,003
Excess of revenue over expenses (expenses over revenue) from operations	3,131	(20,639)
Unrealized gain on investments	1,852	5,149
Excess of revenue over expenses (expenses over revenue)	\$ 4,983	\$ (15,490)
Net assets, beginning of year	\$ 181,390	\$ 196,880
Excess of revenue over expenses (expenses over revenue)	4,983	(15,490)
Net assets, end of year	\$ 186,373	\$ 181,390

See accompanying notes to financial statements

**Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.**

Statement of Cash Flows

Year ended March 31, 2025

	2025	2024
Increase (decrease) in cash and cash equivalents		
Operating activities		
Excess of revenue over expenses (expenses over revenue)	\$ 4,983	\$ (15,490)
Changes in non-cash working capital		
HST recoverable	(408)	640
Prepaid expenses	-	545
Payables and accruals	1,007	(279)
Cash flows provided by (used in) operating activities	5,582	(14,584)
Investing activities		
Change in investments, net	(10,155)	(7,011)
Cash flows used in investing activities	(10,155)	(7,011)
Net decrease in cash and cash equivalents	(4,573)	(21,595)
Cash and cash equivalents, beginning of year	83,311	104,906
Cash and cash equivalents, end of year	\$ 78,738	\$ 83,311

See accompanying notes to financial statements

Association Museums New Brunswick, Inc./ Association des musées du Nouveau-Brunswick, Inc.

Notes to Financial Statements

March 31, 2025

1. Nature of operations

Association Museums New Brunswick, Inc./Association des musées du Nouveau-Brunswick, Inc. is incorporated under Part III of the New Brunswick Companies Act as a not-for-profit organization. Its purpose is to provide training and guidance to museums in New Brunswick.

2. Significant accounting policies

Basis of accounting

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of six months or less. Bank borrowings are considered to be financing activities.

Revenue recognition

The Association follows the deferral method of accounting for contributions.

Conference, membership, and other revenue is recognized in the period in which services are rendered and collection can be reasonably assured.

Grant money is recognized as an unrestricted contribution once the terms of the agreement have been met.

Property and equipment

Property and equipment are recorded as expenses in the year they are acquired. During the year, equipment totaling \$nil (2024 - \$570) was expensed.

Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions to prepare financial statements. These estimates are based on management's best knowledge of current events and actions that management may undertake in the future. These estimates and assumptions may affect the amount of assets and liabilities presented as at the reporting date and the reported amount of revenue and expenses during the fiscal period. Actual results may differ from the estimates and assumptions used. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

Financial instruments

The Association initially measures its financial assets and liabilities at fair value. The Association subsequently measures all its financial assets and liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in income in the period incurred.

**Association Museums New Brunswick, Inc./
Association des musées du Nouveau-Brunswick, Inc.**

Notes to Financial Statements

March 31, 2025

2. Significant accounting policies (continued)

Financial instruments (continued)

Financial assets measured at amortized cost include cash and cash equivalents and receivables.

Financial assets measured at fair value include investments.

Financial liabilities measured at amortized cost include payables and accruals.

3. Financial instruments

The significant risks arising from financial instruments to which the Association is exposed as at March 31, 2025, are detailed below.

Credit risk:

Credit risk is the risk that one party to a financial asset will cause a financial loss for the Association by failing to discharge an obligation. The Association's credit risk is mainly related to receivables. The Association provides credit to its clients in the normal course of operations.

Liquidity risk:

Liquidity risk is the risk that the Association will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its payables and accruals.

Price risk:

Price risk associated with investments is the risk that their fair value will fluctuate because of changes in market prices. The Association is exposed to this risk mainly in respect of its investments in segregated funds.